

# HEREFORDSHIRE COUNCIL FORWARD PLAN



This document, known as the Forward Plan, sets out the decisions which are expected to be taken during the period covered by the Plan by either Cabinet as a whole, or by individual Cabinet Members. The Plan is updated regularly and is available on the Herefordshire Council website ([www.herefordshire.gov.uk](http://www.herefordshire.gov.uk)) and from Council Offices. This edition supersedes all previous editions.

The council must give at least 28 days' notice of key decisions to be taken. A key decision is one which results in the council incurring expenditure or making savings of £500,000 or more, and/or is likely to be significant in terms of the strategic nature of the decision or its impact, for better or worse, on the amenity of the community or quality of service provided by the council to a significant number of people living or working in the locality affected.

**Current cabinet members are listed below.** For more information and links papers for Cabinet meetings please visit <https://councillors.herefordshire.gov.uk/mgCommitteeDetails.aspx?ID=251>

Councillor Jonathan Lester	Corporate Strategy and Budget (Leader of the Council)
Councillor Elissa Swinglehurst	Culture and Environment (Deputy Leader of the Council)
Councillor Carole Gandy	Adults, Health and Wellbeing
Councillor Ivan Powell	Children and Young People
Councillor Harry Bramer	Community Services and Assets
Councillor Graham Biggs	Economy and Growth
Councillor Pete Stoddart	Finance and Corporate Services
Councillor Barry Durkin	Roads and Regulatory Services
Councillor Philip Price	Transport and Infrastructure
Councillor Dan Hurcomb	Local Engagement & Community Resilience

Documents submitted in relation to each decision will be a formal report, which may include one or more appendices. Reports will usually be made available on the council website at least 5 clear working days before the date of the decision. Occasionally it will be necessary to exempt part or all of a decision report from publication due to the nature of the decision, for example if it relates to the commercial or business affairs of the council. Other documents may be submitted in advance of the decision being taken and will also be published on the website unless exempt.

To request a copy of a decision report or related documents please contact [governancesupportteam@herefordshire.gov.uk](mailto:governancesupportteam@herefordshire.gov.uk) or telephone 01432 261699.

Report title and purpose	Decision Maker and Due date	Lead officer and lead cabinet member	Directorate	Notice of decision first published / ID	Issue Type and exemptions
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FORWARD PLAN FOR 19 June 2026 ONWARDS

The following information is provided for each entry in the Forward Plan:

<b>Heading</b>	<b>Contains</b>
<b>Report title and purpose</b>	A summary of the proposal
<b>Decision Maker and Due date</b>	Who will take the decision and the date the decision is expected to be made
<b>Lead cabinet member and officer contact(s)</b>	The cabinet member with responsibility for this decision and the officers producing the decision report.
<b>Directorate</b>	The directorate of the council responsible for the decision.
<b>Date uploaded onto plan</b>	The date the decision was first uploaded and the notice period started for key decisions.
<b>Decision type, exemptions and urgency</b>	Whether the decision is a Key or Non-Key decision, if the report is expected to be fully open, partly exempt or fully exempt and if urgency procedures are being followed.

Decisions to be taken by Cabinet at a formal meeting are listed first, ordered by date, and include both Key and Non-Key decisions. Decisions to be taken by individual Cabinet Members are then listed, grouped by portfolio area and sorted by date. These include Key and Non-Key decisions.

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
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**Cabinet decisions by date (Key and Non-key listed)**

<p><b>Q4 Performance Report</b> To review performance for Quarter 4 (Q4) 2025/26 and to report the performance position across all Directorates for this period.</p>	<p>Cabinet 25 June 2026</p>	<p>Cabinet member finance and corporate services  Jessica Karia, Head of Corporate Performance and Intelligence <small>jessica.karia@herefordshire.gov.uk Tel: 01432 260976</small></p>	<p>Corporate Support Centre</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>
<p><b>Risk Management Update Quarter 4 2025-26</b> To provide an update on the status of corporate risks at the end of Quarter 4 2025/26 (March 2026) and provide assurance that risks are being managed effectively across the council.</p>	<p>Cabinet 25 June 2026</p>	<p>Cabinet member finance and corporate services  Rachael Sanders, Director of Finance <small>Rachael.sanders@herefordshire.gov.uk Tel: 01432 383775</small></p>	<p>Corporate Support Centre</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Big Economic Plan Delivery Plan (previously known as the Big Economic Plan)</b> To consider and approve the Big Economic Delivery Plan</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member economy and growth  Nadine Kinsey, Economic Development Manager nkinsey@herefordshire.gov.uk</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Children's Services Statutory Direction</b> The Secretary of State issued Herefordshire Council with a statutory direction and appointed a Commissioner for Children's Services following the inadequate judgement of its children's services in July 22. Following the inspection of children's services in November 25 which saw a judgement of Good in all areas with Outstanding in leadership the commissioner has now completed their final report. That report makes a recommendation to the Secretary of State that the statutory direction is lifted.</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member children and young people  Diane Kennett, Executive Assistant To Management Board Diane.Kennett@herefordshire.gov.uk Tel: 01432 383744</p>	<p>Children and Young People</p>	<p>NEW ITEM</p>	<p><b>Non Key</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Corporate Peer Challenge Progress Review</b> To receive the report on the outcome of the Local Government Association Corporate Peer Challenge progress review, held on 28 May 2026</p>	<p>Cabinet 30 July 2026</p>	<p>Leader of the Council (Section 9E)  Hilary Hall, Corporate Director Community Wellbeing  Hilary.Hall@herefordshire.gov.uk</p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>
<p><b>CQC Assessment report and Improvement plan</b> The purpose of this report is to present Cabinet with the outcome of the Care Quality Commission (CQC) Assessment and to approve Herefordshire's CQC Assurance improvement plan 2026-27</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member adults, health and wellbeing  Emma Evans, Head of Service Transformation &amp; Improvement, Hilary Hall, Corporate Director Community Wellbeing  Emma.Evans@herefordshire.gov.uk, Hilary.Hall@herefordshire.gov.uk Tel: 01432 260460,</p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Food Waste Collection Implementation</b> To approve the implementation of the food waste collection scheme</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member culture and Environment</p> <p>Sabrina Entwistle, Project Manager- Waster Services, Nicola Percival, Waste Services Manager</p> <p>sabrina.entwistle@herefordshire.gov.uk, npercival@herefordshire.gov.uk Tel: 01432 260991</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Part exempt</p>
<p><b>Herefordshire County Business Improvement District (HCBID) - Second Term Ballot</b> To agree to vote in favour of the Herefordshire County Business Improvement District (HCBID) for the second, five year term (2026 – 2031).</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member economy and growth</p> <p>Nadine Kinsey, Economic Development Manager</p> <p>nkinsey@herefordshire.gov.uk</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Herefordshire Parking Strategy 2026 - 2041</b></p> <p>The purpose of this report is to seek Cabinet approval for the adoption of a new Parking Strategy for Herefordshire. This report presents the new Parking Strategy, which sets out the Council's long-term vision, principles and priorities for parking across Herefordshire. The strategy is intended to guide decision-making, investment, and operational practice for both on-street and off-street parking, ensuring that parking plays a supportive role within the wider transport network rather than operating in isolation.</p> <p>The strategy has been developed to align with the Local Transport Plan, the Council Plan and other relevant corporate and place-based priorities. It recognises the role parking plays in supporting town centres, tourism, freight and servicing, enabling access for disabled users and residents, and creating safe and attractive public spaces. It also reflects the increasing importance of integrating parking with sustainable travel choices, technological innovation, and efficient asset management.</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member roads and regulatory services</p> <p>Ffion Horton, Transport Planning Services Manager ffion.horton@herefordshire.gov.uk</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Update on the Phase 2 Phosphate Mitigation Schemes</b> To provide Cabinet with an update regarding the Phosphate Mitigation Wetland schemes</p>	<p>Cabinet 30 July 2026</p>	<p>Cabinet member culture and Environment</p> <p>Roger Allonby, Service Director Economy and Growth, Gemma Dando, Chief Operating Officer, Scott Tompkins, Delivery Director - Infrastructure, Susan White, Programme Manager</p> <p><small>Roger.Allonby@herefordshire.gov.uk, gemma.dando@herefordshire.gov.uk, scott.tompkins@herefordshire.gov.uk, Susan.White2@herefordshire.gov.uk Tel: 01432 260330, , , Tel: 01432 260070</small></p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>
<p><b>Hereford Bypass Phase One – Assessment Report</b> To seek approval from Cabinet to award the construction contract to the preferred bidder and authorise spending against the capital budget to construct Phase One of the Hereford Bypass.</p>	<p>Cabinet 10 September 2026</p>	<p>Cabinet member transport and infrastructure</p> <p>Scott Tompkins, Delivery Director - Infrastructure</p> <p><small>scott.tompkins@herefordshire.gov.uk</small></p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>To re-commission the home care framework in Herefordshire</b> To approve the re-commissioning of the council's home care framework, called Services In Your Home (SIYH), in Herefordshire. The new SIYH framework needs to be operational by 1 May 2027.</p>	<p>Cabinet 24 September 2026</p>	<p>Cabinet member adults, health and wellbeing  Sharon Amery, Senior Commissioning Officer sharon.amery2@herefordshire.gov.uk Tel: 01432 383734</p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Travel Plan Strategy</b> The purpose of this report is to seek Cabinet approval for an updated Travel Plan process for Herefordshire. The updated approach sets out a clearer, more consistent and outcome-focused process for the development, implementation and monitoring of travel plans across new developments, existing organisations and key trip-generating sites.</p>	<p>Cabinet 24 September 2026</p>	<p>Cabinet member transport and infrastructure  Ffion Horton, Transport Planning Services Manager ffion.horton@herefordshire.gov.uk</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Recommissioning of Drugs &amp; Alcohol Recovery Services</b> To obtain approval to recommission drug and alcohol recovery services in Herefordshire for an initial five-year period (2028–2033), with the option to extend the contract by a further two years. (2033–2035).</p>	<p>Cabinet 17 December 2026</p>	<p>Cabinet member adults, health and wellbeing  Natalie Johnson-Stanley, Public Health Lead - Substance Misuse / Tobacco Natalie.Johnson-Stanley@herefordshire.gov.uk Tel: 01432 383230</p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
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**Cabinet Member Decisions (Key and Non Key decisions)**

**Portfolio: adults, health and wellbeing**

<p><b>Proposed Model for Community Activities and rationalisation of Day Centre Provision</b>            To approve the Herefordshire Community Activity Strategy 2026–2028, which sets out a new approach to delivering community activities and day opportunities for people with care and support needs. The strategy introduces a tiered model of delivery, enabling support to be better tailored to differing levels of need while promoting independence, flexibility, and improved access to a wider range of community-based opportunities.</p>	<p>Cabinet member adults, health and wellbeing            9 July 2026</p>	<p>Cabinet member adults, health and wellbeing             Hannah Offord,            Commissioning Manager  <small>hannah.offord@herefordshire.gov.uk            Tel: 01432 260180</small></p>	<p>Community Wellbeing</p>	<p>NEW ITEM</p>	<p><b>KEY</b>            Part exempt</p>
<p><b>To extend the council's current commissioned home care framework</b>            To approve an extension to the council's current commissioned home care framework for up to six months from 31 October 2026 to 30 April 2027.</p>	<p>Cabinet member adults, health and wellbeing            10 July 2026</p>	<p>Cabinet member adults, health and wellbeing             Helen Davies,            Commissioning Manager  <small>helen.davies3@herefordshire.gov.uk</small></p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b>            Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Herefordshire Adult Social Care Prevention Strategy</b> The purpose of the report is to approve the 2026-2036 Herefordshire Adult Social Care Prevention Strategy</p>	<p>Cabinet member adults, health and wellbeing July 2026</p>	<p>Cabinet member adults, health and wellbeing  David Collyer, Acting Consultant in Public Health: General Practitioner <small>david.collyer2@herefordshire.gov.uk</small></p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Domestic Abuse Commissioning - 2026</b> To approve the recommissioning of domestic abuse services, via a competitive tendering process, commencing.</p>	<p>Cabinet member adults, health and wellbeing 31 July 2026</p>	<p>Cabinet member adults, health and wellbeing  Wendy Dyer, Commissioning Officer Communities <small>Wendy.Dyer@herefordshire.gov.uk</small> <small>Tel: 01432 261673</small></p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Herefordshire Care Home Partnerships Framework</b>            To approve the procurement of a new multi provider partnership framework for the provision of care home placements and related services. The Council is looking to formalise partnership arrangements for a minimum of 500-550 placements across all providers. Estimated value of up to £320m across the framework term (maximum of 8 years).</p>	<p>Cabinet member adults, health and wellbeing            Before 31 July 2026</p>	<p>Cabinet member adults, health and wellbeing             Ros Murphy,            Commissioning Manager,            Community Wellbeing  <small>ros.murphy@herefordshire.gov.uk</small></p>	<p>Community Wellbeing</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Procurement of Sensory Impairment Service</b>            To approve the re-procurement of the Sensory Impairment Service for Herefordshire</p>	<p>Cabinet member adults, health and wellbeing            14 August 2026</p>	<p>Cabinet member adults, health and wellbeing             John Burgess, Senior Commissioning Officer  <small>John.Burgess3@herefordshire.gov.uk</small></p>	<p>Community Wellbeing</p>	<p>NEW ITEM</p>	<p><b>KEY</b> Open</p>
<p><b>Portfolio: children and young people</b></p>					

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Recommissioning of Children’s Rights &amp; Advocacy and Independent Visitors Services</b> To approve the decision to recommissioning of Children’s Rights &amp; Advocacy and Independent Visitors Services</p>	<p>Cabinet member children and young people Before 31 July 2026</p>	<p>Cabinet member children and young people  Ellie Jenkins, Commissioning Officer, All Age Mental Health / Wellbeing, Karen Stanton, Corporate Grant Lead - Corporate Support  ellie.jenkins@herefordshire.gov.uk, kstanton@herefordshire.gov.uk Tel: 01432 260463</p>	<p>Children and Young People</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Portfolio: community services and assets</b></p>					
<p><b>Allocation of Basic Need Capital Grant for the Expansion of John Masefield High School and Weobley High School</b> To seek approval to allocate and spend Department for Education (DfE) Basic Need Capital Grant funding to support the expansion of John Masefield High School and the relocation of modular accommodation to Weobley High School.</p>	<p>Cabinet member community services and assets 26 June 2026</p>	<p>Cabinet member community services and assets  Quentin Mee, Head of Educational Development  Quentin.Mee@herefordshire.gov.uk</p>	<p>Children and Young People</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Establish a new Alternative Provision Centre capital spend</b> To approve the spend of the capital allocation to establish a new Alternative Provision Centre</p>	<p>Cabinet member community services and assets 16 July 2026</p>	<p>Cabinet member community services and assets  Quentin Mee, Head of Educational Development <small>Quentin.Mee@herefordshire.gov.uk</small></p>	<p>Children and Young People</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Relocation of Herefordshire Pupil Referral Units Capital Spend</b> To approve the spend of the capital allocation to relocate Herefordshire Pupil Referral Units onto a single site.</p>	<p>Cabinet member community services and assets 16 July 2026</p>	<p>Cabinet member community services and assets  Quentin Mee, Head of Educational Development <small>Quentin.Mee@herefordshire.gov.uk</small></p>	<p>Children and Young People</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Portfolio: economy and growth</b></p>					
<p><b>Portfolio: environment</b></p>					

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Adoption of Herefordshire Local Nature Recovery Strategy</b> To formally adopt the Herefordshire Local Nature Recovery Strategy and accept associated government grant for delivery.</p>	<p>Cabinet member culture and Environment 31 July 2026</p>	<p>Cabinet member culture and Environment</p> <p>Mandy Neill, Senior Landscape Officer, Richard Vaughan, Sustainability and Climate Change Manager</p> <p>mandy.neill@herefordshire.gov.uk, Richard.Vaughan@herefordshire.gov.uk Tel: 01432 260192</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Portfolio: finance and corporate services</b></p>					
<p><b>Public Notices</b> To approve a contract via a direct award process for the placing of public notices in newspapers circulating within Herefordshire.</p>	<p>Cabinet member finance and corporate services 1 July 2026</p>	<p>Cabinet member finance and corporate services</p> <p>Ed Bradford, Major Contracts Programme Director</p> <p>Edward.Bradford@herefordshire.gov.uk Tel: 01432 260786</p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<p><b>Portfolio: local engagement and community resilience</b></p>					

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<b>Portfolio: roads and regulatory services</b>					
<p><b>National Parking Platform (NPP)</b> To agree to join the NPP to provide multiple options of cashless parking providers for all council pay and display car parks and on-street.</p>	<p>Cabinet member roads and regulatory services Before 6 July 2026</p>	<p>Cabinet member roads and regulatory services  Michael Barnes, Parking Services Manager <small>michael.barnes@herefordshire.gov.uk</small></p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>KEY</b> Open</p>
<b>Portfolio: transport and infrastructure</b>					
<p><b>Active Travel Capital Fund 2026/27</b> This report is to confirm the work that will be delivered with the Active Travel Capital Fund that Herefordshire Council have received for 2026/27 financial year</p>	<p>Cabinet member transport and infrastructure 1 July 2026</p>	<p>Cabinet member transport and infrastructure  Ffion Horton, Transport Planning Services Manager <small>ffion.horton@herefordshire.gov.uk</small></p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>Non Key</b> Open</p>

Report title and purpose	Decision Maker and Due date	Lead cabinet member and officer contact(s)	Directorate	Date uploaded onto plan	Decision Type, exemptions and urgency
<p><b>Capability and Ambition Fund 2025/26 allocation</b></p> <p>The purpose of the report is to confirm what Herefordshire Council will deliver with the Capability and Ambition Fund grant</p>	<p>Cabinet member transport and infrastructure</p> <p>17 July 2026</p>	<p>Cabinet member transport and infrastructure</p> <p>Ffion Horton, Transport Planning Services Manager, Scott Tompkins, Delivery Director - Infrastructure, Richard Vaughan, Sustainability and Climate Change Manager</p> <p><small>ffion.horton@herefordshire.gov.uk, scott.tompkins@herefordshire.gov.uk, Richard.Vaughan@herefordshire.gov.uk Tel: 01432 260192</small></p>	<p>Economy and Environment</p>	<p>12 June 2026</p>	<p><b>Non Key</b></p> <p>Open</p>